The Office of Construction & Facilities Management (CFM) is responsible for the planning, design, and construction of all major construction projects greater than $10 million. In addition, CFM acquires real property for use by VA elements through the purchase of land and buildings, as well as long-term lease acquisitions. Through the construction and real property programs, CFM delivers to Veterans high-quality buildings, additions, large-scale renovations, and structural enhancements. CFM also manages facility sustainability, seismic corrections, physical security, and historic preservation of VA facilities. This process model provides an overview of the activities used to build or renovate VA facilities. Some construction activities can occur in parallel and in alternate sequences. The inclusion of these activities indicates occurrence within the process, not the order in which they occur.